

Market Risk Management

Norus Summit 2025
Abril 2025







Atlas Renewable Energy

Founded in 2017, Atlas is the largest privately owned renewable IPPs in LatAm

- 1 26 projects in 5 countries.
- 2 > \$225 million projected platform EBITDA for 2025.
- 3 ~400-person team with deep subject-matter expertise.
- Clean energy for 3.1 M+ families.
- 5 + 1 million tons of CO2 emission avoided per year
- 6 +7.5 GW of contracted projects.
- Recipient of over 20 industry awards & accolades, including Deal of the Year, Sponsor of the Year, DE&I Initiatives, ESG programs, and Brand awards.









An efficient Market Risk Framework must provide proper delegation and promote a dynamic risk management environment



Delivers a **governance structure** with clear accountability to support dynamic Risk Mandates in an increasing volatile market



Ensures independent Risk Oversight **6-8** with clearly defined roles and responsibilities to support informed and unbiased decision-making



Facilitates portfolio synergies, reducing exposure to isolated risks, improving competitiveness and resilience



Provides data transparency and timely and insightful risk metrics to support a **proactive market risk** management



Key principles to ensure transparency, accountability, and strategic alignment across operations.

Accountable Structure

Defines clear roles and responsibilities to promote **risk ownership**.



Front-Office: Interacts with the market, identifies opportunities and executes trades within mandates.

Middle-Office: Analyzes market trends, develops optimization strategies and recommends actions.

Risk Team: Independently monitors risks, challenge strategies and ensure compliance with risk mandates.

Risk Management Systems

Must provide a **single source of truth** for all energy transactions (ETRM Systems)



Real-time and reliable data for informed and timely decision-making.

Standardized processes and centralized reporting improve consistency.

Safeguards the **independence of Risk** oversight to support Risk Mandates.

Strong Risk Governance

An efficient governance must allow actively management of **market risks**.



Promotes **proactive risk mitigation** through clear and standardized processes and metrics

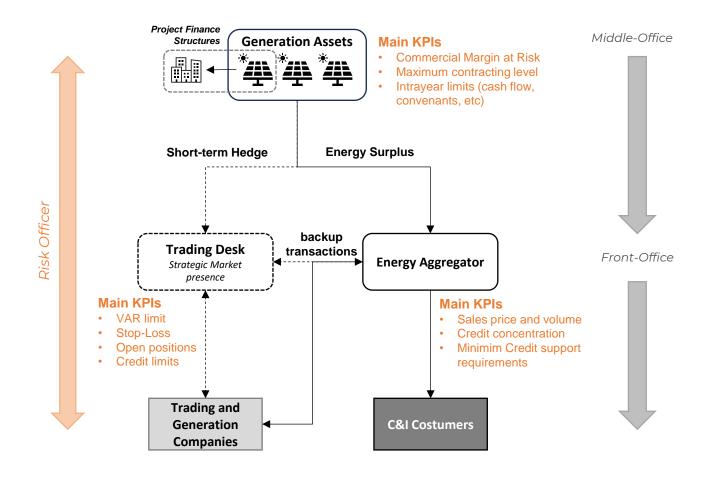
Allows for **informed decision-making** and **timely interventions** to address emerging market risks

Support an independent Risk Team, ensuring **unbiased risk assessments**



The **Market Risk Framework** sets the ground rules for commercialization actives, ensure independent risk assessment and effective Risk Mandates

- Define Risk Policy and set risk limits
- Validate transferred positions between different books
- Monitors risk limits, independently reports and triggers risk committee
- Sets limits of financial exposure, duration of contracts and credit support requirements
- Ultimate holder of "take profit" and "stop loss" methodologies.



- Runs prices forecasts and scenarios
- Propose Commercial Margin for Budget planning
- Manages optimal contracting level and hedging strategies
- Owns volume and price risks for energy positions not transferred
- Ensure strategic market presence and provide liquidity for Portfolio operations
- Actively manage the transferred position within approved limits
- Owns price and credit risk for all volume transferred or traded.

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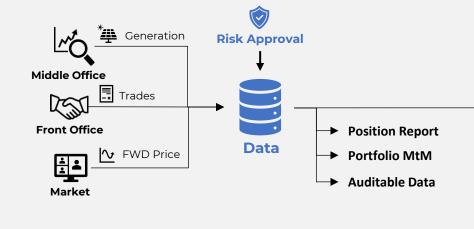


Risk Management Systems

Centralized System for Market Information

- Provides a single source of truth for market transactions.
- Consolidates **global positions** and delivers real-time insights.
- Ensures **independence and transparency** in risk management.
- Supports compliance with risk mandates, regulatory requirements and controls.

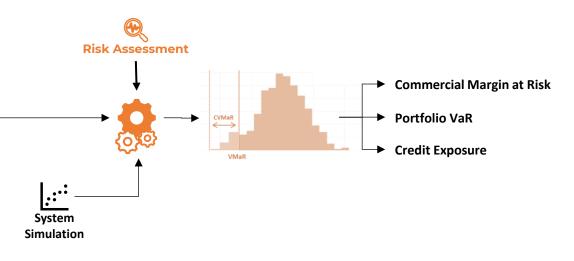
Workflow and Data Flow



Risk Simulation Model

- Sets uniform standards for assumptions and risk metrics.
- Delivers comprehensive simulations across all regions.
- Provides reliable updates on portfolios down to the asset/contract level.
- Harmonizes risk metrics globally to enable cohesive decision-making.

Simulations and Outputs





Risk Governance

Strategic Risk Committee (Quarterly or Ad-hoc)

Members

Executive Team (CEO, CFO, CRO, CCO, COO)

Responsibilities

Approves Risk Policy and exceptions, Risk Mandates, Action Plans, New markets or products and relevant transactions

OPERATIONAL LEVEL

Risk Management Committee (Monthly)

Leadership Team Risk, Commercial, Finance and Operation Directors Risk monitoring, Risk Mandate execution, approval of hedging strategies and energy transactions within Risk Mandates

Execution Meetings (Daily)

Trading, Middle, Risk, Sales
Teams

Discussion on risk limits, fundamentals and price simulation to define daily trading strategy and hedging execution



Market Risk Management Policy

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Risk Governance

Defines the risk committee structure for proper oversight, effective delegation and escalation process..

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Roles & Responsibilities

Clear roles & responsibilities to ensure accountability, promote risk ownership and efficient execution.

3

Strategic Risk Exercises

Systematic exercises to assess market trends, guiding the Budget process and investment decisions

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Risk Management Systems

Enable a single source of truth, centralized reporting, and compliance with shareholders mandates.

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Risk Assessment and Monitoring

Ensures independent, standardized and consistent risk assessment to support proactive risk management.

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Delegation Of Authority

Defines thresholds for approvals, role-based authority levels, and escalation protocols for risk-taking decisions.